

Risk Pool Funding Application

Please complete all items and submit electronically to the Regional Managing Director. Upon review and concurrence of the Risk Pool Request, the Regional Managing Director will submit the application and all supporting documentation to the Assistant Secretary for Child Welfare and copy the Deputy Secretary for the Department, Assistant Secretary for Operations, the Lead Agency Chief Executive Officer/Executive Director, Regional Family and Community Services Director, Department CBC Contract Manager and the Florida Coalition for Children Fiscal Committee. No hard copies, please.

Lead Agency Name: Sarasota Family YMCA, Inc.

Region Suncoast

Address: 1 South School Ave.
Suite 301
Sarasota, FL 34237

Contract # QJ2B0

Lead Agency Contact: Brena Slater

Phone# (941) 809-3993

Department CBC Contract Manager: Lois Admire

Phone# (813) 337-5843

Section I - Reason for Risk Pool Funding Request

Please provide a detailed description of the reasons(s) for this request under the appropriate criterion below (Items 1-5).

- 1) Significant changes in the number or composition of clients eligible to receive services. Describe in detail the previous year through current fiscal year-to-date's service trend data.

Circuit 12 has seen a significant increase in the total number of youth removed from their homes over the past year. During fiscal year 2014-2015, the Sarasota YMCA experienced 664 removals. In the first five months of fiscal year 2015-2016, YTD through November, the Sarasota YMCA has already received 419 removals, which accounts for 63% of the total removals that occurred during the prior fiscal year. At the current rate of removal, the Sarasota YMCA is estimating 1,005 removals for fiscal year 2015-2016 on an annualized basis. This is an increase of 341 removals or an increase of 51% compared to the prior fiscal year.

Supporting documentation: Removal Rates (per 1,000 children)
Number of Removals during Month Trend Data

- 2) Significant changes in the services that are eligible for reimbursement.
- 3) Significant changes in the mix of available funds.
- 4) Continuity of care in the event of lead agency failure, discontinuance of services, or financial misconduct.
- 5) Other reason(s) not included in Items 1-4.

Section II - Details of the Relevant and Verifiable Service Trends and Changes that have Occurred Upon which this Request is Based

- 1) From the statements in Section I, reiterate what the problem definition is and the reason for applying to the shared risk pool.

Circuit 12 has seen a significant increase in the total number of youth removed from their homes over the past year. The fiscal year 2015-2016 level of funding allocated to the circuit to provide foster care and related services, including the use of the prior year carry-forward, is insufficient to support the needs of the children at the high rate of removal being experienced. The volume of removals has significantly increased caseloads requiring the hiring of additional case managers/prevention specialists and staff to support the system of care. Foster care homes are at or over capacity resulting in higher cost residential placements compounded by an increased need for specialized placement for some of the children. The Sarasota YMCA is applying to the shared risk pool as we are unable to fund the the additional expenses associated with the high level of removals.

- 2) State how and why the underlying circumstances that resulted in this need are beyond the control of Lead Agency management. Justify the determination that the current operating shortfall cannot be reasonably expected to be effectively managed by the lead agency.

Child removal is the responsibility of and determined by the Department of Children and Families Protective Investigations and the Manatee County Sheriff's Office Child Protection Investigations and therefore beyond the control of the lead agency. The Lead Agency is required to accept all removals regardless of the availability of funding, placements and/or services. Based on the current removal trends at an estimated 51% increase over the prior year, projected expenses will exceed the current fiscal year 2015-2016 contract and prior year carry-forward funding available by \$2,000,000.

This request consists of a \$1,300,000 forecasted deficit that is based on current clients in care as of November 2015 plus an additional \$700,000 projected in increased residential costs for new removals through the end of fiscal year 2015-2016. Licensed foster homes are at or above capacity resulting in the necessity to place the majority of new removals in residential settings. From July 2015 to November 2015 we have experienced an average increase in residential

costs of approximately \$33,700 per month over the prior month. We are conservatively projecting a continued increase of \$25,000 per month over the prior month.

Supporting documentation: Foster care forecast financials

- 3) Describe and discuss the data-driven analysis to support this request. Include all relevant sources of data with the sources, dates and time periods covered by the data clearly identified. (Send/attach electronic version whenever possible.) Incomplete data analysis will delay the application review process.

Circuit 12 has had more removals per 1,000 children in 11 of the last 12 months compared to the statewide removal rate, and had more than double the percentage of the statewide removal rates in some of these months. The Manatee County Sheriff's Office has tripled the statewide average removal rate during some months. Circuit 12 has also been above the statewide average in 9 of the last 12 months with removals per 100 reports, again due to the Manatee County Sheriff's Office removing more than double the statewide average during some months.

During 8 of the last 12 months the Sarasota YMCA has continued to have a higher discharge per 1,000 children rate compared to the statewide average; however, discharges are not occurring as rapidly as removals therefore the total number of youth in care is increasing overall.

Supporting Documentation: Removal Rates (per 1,000 Children)
Removal Rates (per 100 Reports Received)
Discharge Rates (per 1,000 Children)

- 4) When and how was the problem initially identified and communicated to the Regional Managing Director? (Attach documentation)

The Sarasota YMCA has been monitoring the increase in removals over the past 12-18 months in Manatee County. Within the last 12 months, the removal rate across Circuit 12 has shown a sustained increase in all counties. The Sarasota YMCA has been discussing the removal rate increase with the Department of Children and Families, the Manatee County Sheriff's Office and multiple community providers over the last year; however, over the last 3-6 months this has become a critical issue straining resources both financial and operational (including foster homes, community providers and case management agencies). The Department of Children and Families sent trend data out in September 2015 and started a discussion regarding the significant removal issues within our Circuit. The Sarasota YMCA informed Regional Managing Director, Lisa Mayrose in October 2015 that we intended to apply for the Risk Pool funding due to the ongoing crisis and its impact on the stability of the system of care.

- 5) What steps were taken to address the problem at the local level? (Attach documentation as appropriate. Quantify any level or percentage of risk that has been effectively managed or absorbed by the Lead Agency.)

Several steps have been taken at the local level to address both the operational and financial issues surrounding the problem with significantly higher removals in the circuit.

- a. The Sarasota YMCA has held meetings with the Manatee County Sheriff's Office, Department of Children and Families Child Protective Investigations, Children's Legal Services and multiple community providers, including the Family Safety Alliance to address the removal crisis and explore remedies.
- b. The lead agency has shifted operational resources, which includes shifting multiple case management staff to Manatee County, increasing Prevention/Diversion services for

Child Protective Investigative staff, and increasing lead agency assistance with Case Management functions.

- c. The Sarasota YMCA has doubled the funding for Prevention/Diversion services over the last two fiscal years and worked with multiple community providers to create and fund resources to assist Child Protective Investigators.
- d. The Sarasota YMCA has attempted to manage the financial effect of increased removals through the use of the carry forward funding totaling \$1,195,670, which will be exhausted.

6) What is the anticipated outcome if the problem is not remedied?

If the increased removals in the circuit continue, the overall system of care is affected.

Outcomes of this trend include the following:

- a. Increased difficulty in placing children in appropriate settings.
- b. Increased need for additional operational staff including case managers, supervisors, transporters etc.
- c. Higher case management turnover due to burn out.
- d. Compounding increase in cost.

The Sarasota YMCA cannot finance the additional costs associated with the increased level of removals without additional funding from DCF and/or legislative appropriation.

7) Provide any additional information that is relevant to applying for Risk Pool funding, such as recent fiscal monitoring reports and audit, records from meetings of Board of Directors, etc.

See attached

Concur

*Do Not Concur

Yisa Mayrose
Regional Managing Director Name and Signature

12/29/15
Date

***Rationale (This item must be completed if "Do Not Concur" is checked.):**

Section III – Confirmation of Budget Request

- 1) Confirm the dollar amount being requested: \$2,000,000
- 2) Confirm that funds will be expended by the end of the current fiscal year: Yes No
- 3) How do you propose to use these funds to address or correct the underlying cause of the shortfall?

Funds will be used to cover the additional costs incurred due to the significant increase in the number of removals. Due to the fact that the underlying cause of the shortfall, the increase in removals, is beyond the control of the lead agency, continued discussions will need to occur in order to address any systemic issues within the Child Protection System, and/or the need for additional resources being added to the Child Welfare System as a whole.

Lois Admire, Lois Admire
CBC Contract Manager Name and Signature

12-23-2015
Date

List and attach the spending plan and/or expenditure projection analyses and all other additional supporting documentation that is relevant to this request. (List attachments here.)

- Current forecast based on November 2015 actuals
- Removal Rates (per 1,000 Children)
- Removal Rates (per 100 Reports Received)
- Discharge Rates (Per 1,000 Children)
- Number of Removals during Month Trend Data
- Number of Reports Received during Month Trend Data
- Number of Discharges during Month Trend Data
- Number of Children in Out-of-Home Care Trend Data

Sarasota Family YMCA, Inc.
Statement of Revenues and Expenditures
From 11/1/2015 Through 11/30/2015

		July Actual	August Actual	September Actual	October Actual	November Actual	December Forecast	January Forecast	February forecast	March Forecast	April Forecast	May Forecast	June Forecast	Total
Revenue														
300712	Grants - Dept of C&F	2,232,887.76	2,374,511.38	2,370,125.17	2,466,738.78	2,479,192.84	...03,922.08	...99,428.08	...47,338.08	...73,487.08	...49,068.08	...80,481.08	...68,146.59	28,745,327.00
	Total Revenue	2,232,887.76	2,374,511.38	2,370,125.17	2,466,738.78	2,479,192.84	...03,922.08	...99,428.08	...47,338.08	...73,487.08	...49,068.08	...80,481.08	...68,146.59	28,745,327.00
Expenses														
402010	Full-Ti... Wages	337,697.16	228,412.25	228,652.01	226,840.95	224,242.26	246,065.00	265,686.00	265,686.00	265,686.00	265,686.00	265,686.00	265,686.00	3,086,025.63
402101	Part... Wages	0.00	0.00	0.00	598.00	955.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,553.50
402102	Overti...	2,032.72	2,064.12	422.14	885.30	1,245.69	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,649.97
402104	Accru... Wages - PT	0.00	0.00	0.00	463.83	(89.81)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	374.02
402105	Accru... Wages - FT	(92,453.86)	28,355.59	16,328.30	20,554.78	14,242.57	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(12,972.62)
402110	Accru... Wages - IV-E Trainee	0.00	0.00	348.59	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	348.59
402210	Group Long Term Disabl...	343.36	908.64	972.60	979.30	943.27	495.00	515.00	515.00	515.00	515.00	515.00	515.00	7,732.17
402212	Group Short Term Disabl...	399.30	755.14	718.19	723.12	696.55	635.00	635.00	635.00	635.00	635.00	635.00	635.00	7,737.30
402219	Life Insur...	486.71	908.90	850.46	820.72	830.87	1,330.00	1,330.00	1,330.00	1,330.00	1,380.00	1,380.00	1,380.00	13,357.66
402220	Medic... & Hospi... Insur...	11,699.47	25,324.21	23,841.74	24,566.65	23,249.18	28,140.00	28,140.00	28,195.00	28,250.00	29,306.00	29,416.00	29,416.00	309,544.25
402221	Dental Insur...	627.17	1,389.37	1,311.90	1,307.02	1,281.64	1,680.00	1,680.00	1,680.00	1,685.00	1,750.00	1,750.00	1,750.00	17,892.10
402230	Pensi... & Retire...	21,193.23	22,880.50	21,882.83	22,118.43	21,302.10	22,430.00	23,325.00	23,555.00	23,905.00	24,150.00	24,385.00	24,735.00	275,862.09

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402310	FICA Tax	18,307.99	18,558.80	17,762.99	17,826.01	17,331.70	18,630.00	20,324.00	20,324.00	20,324.00	20,324.00	20,324.00	20,324.00	230,561.49
402330	Work... Comp...	3,671.23	3,829.21	3,648.28	3,706.69	3,573.97	4,530.00	5,694.00	5,694.00	5,694.00	5,694.00	5,694.00	5,694.00	57,123.38
402410	Occup - Contr... Services	693.51	770.81	2,528.51	1,144.51	650.71	1,700.00	2,300.00	2,100.00	2,000.00	2,000.00	2,000.00	2,100.00	19,988.05
402420	Occup - Electric Expen...	3,181.10	6,417.91	5,484.54	5,191.66	5,032.31	4,137.00	4,637.00	4,040.00	4,190.00	5,540.00	6,140.00	6,440.00	60,431.52
402440	Occup - Water & Waste Remo...	121.99	352.71	464.38	461.16	465.51	500.00	500.00	500.00	500.00	500.00	500.00	500.00	5,365.75
402450	Occup - Rent Expen...	232.40	232.40	232.40	232.40	232.40	232.00	232.00	232.00	232.00	232.00	232.00	232.00	2,786.00
402453	Kane Alloca... 24-7	976.12	1,119.41	1,130.48	992.15	893.81	984.00	984.00	984.00	984.00	984.00	3,423.00	984.00	14,438.97
402454	Occup - Rent Desoto County FC	6,919.18	6,919.18	6,919.18	6,919.18	6,919.18	6,919.00	6,919.00	6,919.00	6,919.00	6,919.00	6,919.00	6,919.00	83,028.90
402455	Occup - Rent Mana... FC	30,318.00	30,318.00	30,318.00	30,318.00	30,318.00	31,094.00	35,675.00	35,675.00	35,675.00	35,675.00	35,675.00	35,675.00	396,734.00
402464	Occup - Rent North...	15,551.17	15,551.17	15,551.17	15,649.19	15,551.17	15,796.00	15,807.00	17,603.00	17,603.00	17,603.00	17,603.00	17,603.00	197,471.87
402470	Occup - Repairs & Maint Exp	0.00	288.20	150.00	88.00	0.00	0.00	200.00	200.00	0.00	0.00	150.00	150.00	1,226.20

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402475	Occup - Maint... Suppli...	583.84	111.21	192.00	3,436.37	965.15	800.00	1,400.00	1,500.00	900.00	1,000.00	1,500.00	1,500.00	13,888.57
402510	Office Suppli...	1,046.54	2,883.88	2,278.44	2,301.15	3,103.34	3,100.00	2,500.00	1,700.00	2,525.00	2,500.00	2,500.00	3,000.00	29,438.35
402540	Progr... Suppli...	17.86	0.00	0.00	248.80	77.47	0.00	0.00	0.00	0.00	0.00	100.00	0.00	444.13
402555	Printi... Expen...	569.07	1,015.81	396.00	157.85	59.98	0.00	1,200.00	100.00	0.00	500.00	700.00	300.00	4,998.71
402557	Small Equip... Purch...	50.00	50.00	1,407.00	0.00	681.23	0.00	2,100.00	31,587.00	0.00	0.00	500.00	0.00	36,375.23
402561	Suppli... Foster Care	0.00	(15.00)	73.96	0.00	1,692.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	5,250.96
402801	Telep... Expen...	540.91	540.63	2,998.06	1,356.39	1,053.83	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	16,989.82
402803	Cellular Phone Expen...	2,172.88	1,986.30	2,055.42	2,045.76	2,046.33	2,330.00	2,330.00	2,330.00	2,330.00	2,330.00	2,330.00	2,330.00	26,616.69
402805	Netw... Conn... Exp	1,748.19	775.82	875.26	660.00	660.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	10,319.27
402806	Intern... Expen...	690.53	1,486.82	1,726.70	943.56	1,546.32	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	20,393.93
402901	Posta... Expen...	908.65	2,717.75	3,191.00	1,554.41	2,103.86	2,700.00	3,200.00	2,100.00	1,500.00	2,000.00	1,500.00	2,000.00	25,475.67
403115	Comp... Support	0.00	0.00	100.00	200.00	100.00	100.00	100.00	100.00	16,770.00	100.00	100.00	100.00	17,770.00
403116	Softw... Licen...	1,128.12	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,128.12
403120	Equip Repairs & Maint Exp	1,362.17	1,380.22	2,849.01	2,178.47	2,148.70	1,100.00	2,800.00	1,800.00	2,000.00	2,000.00	2,000.00	2,000.00	23,618.57
403125	Equip... Lease Expen...	0.00	1,154.10	230.00	0.00	1,154.10	230.00	0.00	1,300.00	230.00	0.00	1,300.00	230.00	5,828.20

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403220	Auto Gasoli... Expen...	524.14	558.77	296.02	558.90	294.91	330.00	650.00	570.00	700.00	700.00	700.00	900.00	6,784.74
403230	Auto Repai... Exp	314.61	53.04	194.88	45.69	(149.56)	50.00	0.00	200.00	0.00	0.00	1,000.00	0.00	1,708.66
403250	Vehicle Regis...	87.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	87.60
403401	Trans...	6,076.56	6,109.12	7,711.30	5,935.17	10,535.79	9,810.00	9,910.00	9,910.00	9,910.00	9,910.00	9,910.00	9,910.00	107,637.94
403402	Milea... Expen...	2,022.49	4,304.27	3,082.36	3,408.17	5,305.77	4,125.00	3,850.00	2,960.00	4,050.00	3,225.00	3,950.00	5,275.00	45,558.06
403407	Foster Parent Conf & Travel	0.00	(74.40)	436.00	0.00	106.80	0.00	1,000.00	0.00	0.00	0.00	500.00	2,500.00	4,468.40
403411	Other Travel Expen...	0.00	2.00	177.90	0.00	337.20	175.00	0.00	0.00	0.00	50.00	0.00	50.00	792.10
403510	Bank Fees Exp - Misc	706.00	738.20	857.58	617.34	657.71	730.00	730.00	730.00	730.00	730.00	730.00	730.00	8,686.83
403720	Insur... - Gener... Liability	14,204.68	14,204.71	13,675.06	14,204.71	14,204.71	14,205.00	14,205.00	14,205.00	14,205.00	14,205.00	14,205.00	14,205.00	169,928.87
403730	Insur... - Auto	2,486.98	2,486.95	2,486.95	2,486.95	2,486.95	2,487.00	2,487.00	2,487.00	2,487.00	2,487.00	2,487.00	2,487.00	29,843.78
403750	Insur... - Prope...	749.77	749.81	749.81	749.81	749.81	750.00	750.00	750.00	750.00	750.00	750.00	750.00	8,999.01
403825	Prof. Cont... Services	8,307.33	6,346.20	8,032.33	24,664.66	18,905.00	5,149.00	5,149.00	5,149.00	5,149.00	5,149.00	13,649.00	5,149.00	110,798.52
403827	Courier Service	3,251.60	3,103.80	3,103.80	3,251.60	2,808.20	3,200.00	3,200.00	3,200.00	3,200.00	3,200.00	3,200.00	3,200.00	37,919.00
403830	Temp Empl... Services	0.00	0.00	412.56	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	412.56

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		July Actual	August Actual	September Actual	October Actual	November Actual	December Forecast	January Forecast	February forecast	March Forecast	April Forecast	May Forecast	June Forecast	Total
403835	Foster Care MAPP Training	0.00	0.00	0.00	1,417.50	240.00	0.00	0.00	0.00	400.00	0.00	0.00	800.00	2,857.50
403836	Foster Parent Recru... Ment...	0.00	140.00	0.00	0.00	0.00	100.00	100.00	0.00	0.00	100.00	0.00	100.00	540.00
404101	Staff Devel...	(139.00)	3,306.24	5,826.26	(47.00)	2,204.00	700.00	1,000.00	1,150.00	200.00	0.00	500.00	950.00	15,650.50
404102	Staff Devel... Mileage	0.00	331.53	1,163.11	367.57	909.44	475.00	0.00	400.00	0.00	400.00	0.00	600.00	4,646.65
404110	Perso... DJJ/D... Scree...	0.00	108.61	0.00	56.00	22.75	25.00	0.00	100.00	0.00	0.00	100.00	25.00	437.36
404210	Organ... Dues	0.00	0.00	0.00	0.00	0.00	0.00	18,000.00	0.00	0.00	0.00	0.00	0.00	18,000.00
404211	Memb... Dues	0.00	0.00	0.00	0.00	15.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	15.00
404424	IT Alloca... 28-24	20,273.75	22,803.67	21,027.05	26,327.00	22,137.62	19,988.00	18,162.00	18,091.00	19,224.00	18,377.00	18,308.00	18,959.00	243,678.09
404440	M&G Alloca... 7	52,816.91	52,678.66	62,371.82	67,681.26	60,399.48	53,148.00	54,117.00	50,619.00	50,127.00	53,696.00	60,153.00	50,560.00	668,368.13
404634	Capital Exp - Comp Hrdwre	0.00	1,599.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,599.00
404860	Contr... Alloca... 9-58	9,053.52	9,726.03	9,442.34	10,560.92	9,240.09	9,007.00	9,324.00	9,003.00	9,012.00	9,021.00	10,431.00	9,010.00	112,830.90
405021	Backg... Scree...	828.70	6,224.84	5,913.73	6,826.73	7,457.63	6,500.00	5,000.00	6,500.00	6,500.00	6,500.00	6,500.00	13,000.00	77,751.63
405042	FC Parent Paym...	104,546.52	104,731.27	103,866.47	106,805.96	117,014.45	117,015.00	117,015.00	117,015.00	117,015.00	117,015.00	117,015.00	117,015.00	1,356,069.67
405043	FC Resid... Pmts	348,036.04	375,276.65	391,806.67	461,002.98	479,686.37	516,522.00	516,522.00	483,197.00	516,522.00	499,859.00	516,522.00	499,859.00	5,604,811.71

Sarasota Family YMCA, Inc.
Statement of Revenues and Expenditures
From 11/1/2015 Through 11/30/2015

		July Actual	August Actual	September Actual	October Actual	November Actual	December Forecast	January Forecast	February forecast	March Forecast	April Forecast	May Forecast	June Forecast	Total
405052	Indep... Living Subsid	41,528.19	49,199.40	50,454.24	53,362.24	50,548.84	53,000.00	53,000.00	53,000.00	53,000.00	53,000.00	53,000.00	53,000.00	616,092.91
405053	IL 10% Suppl...	932.31	893.18	942.97	848.94	809.36	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	11,426.76
405069	Adopt... Subsidy	560,360.57	563,404.33	565,345.56	563,593.85	565,465.98	557,755.08	557,755.08	557,755.08	557,755.08	557,755.08	557,755.08	568,229.23	6,732,930.00
405084	Adopt... Expen...	5,000.00	17,000.00	5,000.00	5,000.00	6,000.00	28,000.00	5,500.00	7,000.00	8,000.00	8,000.00	10,000.00	21,000.00	125,500.00
405088	Chafee Indep... Living	740.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	740.00
405102	Mana... Glens (CM)	134,796.66	134,079.66	140,768.61	113,830.56	136,390.06	140,931.00	149,681.00	149,681.00	149,681.00	149,681.00	149,681.00	149,681.15	1,698,882.90
405104	Watch (PROO...	23,337.00	23,333.00	23,333.00	11,674.91	23,333.00	23,333.00	23,333.00	23,333.00	23,333.00	23,333.00	23,333.00	23,333.00	268,341.91
405110	FPS (Sara...	108,004.00	111,779.04	108,032.00	114,193.67	117,976.38	110,726.00	121,982.00	121,982.00	121,892.00	121,982.00	121,892.00	121,982.36	1,402,423.45
405112	FPS (Deso...	41,107.00	41,139.00	41,139.00	41,602.56	41,368.00	41,139.00	41,139.00	41,139.00	41,139.00	41,139.00	41,139.00	41,139.00	494,328.56
405114	YFA (Sara...	111,001.00	110,998.00	114,498.00	114,498.00	114,498.00	106,362.00	106,362.00	106,362.00	106,362.00	106,362.00	106,362.00	106,362.13	1,310,027.13
405116	YFA (Man...	118,674.00	127,048.00	128,874.00	128,874.00	128,874.00	132,374.00	150,907.00	150,908.00	150,907.00	150,908.00	150,907.00	150,908.00	1,670,163.00
405119	FPS (IL)	3,885.00	4,388.30	3,885.00	3,289.03	5,717.38	3,885.00	3,885.00	3,885.00	3,885.00	3,885.00	3,885.00	3,885.00	48,359.71
405120	Mana... Glens (IL)	8,386.34	9,101.14	7,662.39	20,792.35	9,911.59	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	108,353.81
405188	YFA (Non-...	8,118.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	8,118.00
405189	Mana... Glens (Non-...	8,337.00	8,333.00	8,333.00	18,902.79	9,911.93	8,333.00	8,333.00	8,333.00	8,333.00	8,333.00	8,333.00	8,333.00	112,148.72
405190	Family Prese... (Non-...	8,326.00	4,083.66	8,334.00	4,500.00	(1,104.01)	8,334.00	8,334.00	8,334.00	8,334.00	8,334.00	8,334.00	8,334.00	82,477.65
405191	Family Prese... (ERAT)	0.00	0.00	0.00	76,208.47	42,922.75	34,917.00	39,292.00	39,292.00	39,292.00	39,292.00	39,292.00	39,292.00	369,600.22

Sarasota Family YMCA, Inc.
Statement of Revenues and Expenditures
From 11/1/2015 Through 11/30/2015

	July Actual	August Actual	September Actual	October Actual	November Actual	December Forecast	January Forecast	February forecast	March Forecast	April Forecast	May Forecast	June Forecast	Total
405192 Family Prese... (CPAP...)	(1.00)	1.00	34,917.00	(34,917.00)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
405208 FC Trans... (OH)	(509.86)	5,048.68	2,167.55	0.00	9,817.00	3,000.00	700.00	2,000.00	1,000.00	1,000.00	1,000.00	1,500.00	26,723.37
405209 FC Trans... (IH)	0.00	0.00	385.00	916.80	0.00	0.00	600.00	0.00	0.00	600.00	0.00	700.00	3,201.80
405250 Clothi... (IH)	0.00	0.00	0.00	600.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	600.00
405251 Medic... Expen... (IH)	2,559.00	2,011.00	2,316.25	5,792.40	2,290.64	3,050.00	2,800.00	2,400.00	3,250.00	3,300.00	3,300.00	6,000.00	39,069.29
405252 Dayca... (IH)	407.65	180.00	360.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	500.00	0.00	1,447.65
405253 Misc (IH)	1,118.24	824.06	746.85	1,467.64	229.84	0.00	0.00	0.00	0.00	0.00	0.00	500.00	4,886.63
405254 Home Maint... (IH)	0.00	1,190.43	1,350.00	3,451.90	750.00	6,000.00	2,800.00	2,500.00	5,500.00	2,500.00	2,500.00	5,800.00	34,342.33
405261 PRE04	34,916.00	34,916.00	0.00	6,462.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	76,294.00
405262 PRE06	219.00	8,333.00	8,333.00	8,333.00	8,333.00	8,333.00	8,333.00	8,333.00	8,333.00	8,333.00	8,333.00	8,333.00	91,882.00
405267 PRSAV MAN	1,239.00	1,257.00	1,257.00	1,257.00	1,257.00	1,257.00	1,257.00	1,257.00	1,257.00	1,257.00	1,257.00	1,257.00	15,066.00
405268 PRSAV SAR	1,623.00	1,668.00	1,668.00	1,668.00	1,668.00	1,668.00	1,668.00	1,668.00	1,668.00	1,668.00	1,668.00	1,668.00	19,971.00
405271 Clothi... (ICW...)	280.00	558.31	(21.42)	557.84	751.20	300.00	35,000.00	0.00	0.00	200.00	0.00	90,000.00	127,625.93
405272 Clothi... (OH)	5,669.64	9,608.43	4,525.04	2,356.65	2,530.37	700.00	500.00	1,000.00	1,000.00	1,000.00	1,000.00	1,050.00	30,940.13
405273 Diapers	2,937.07	2,935.15	3,024.02	3,064.55	3,372.36	3,400.00	3,400.00	3,400.00	3,400.00	3,400.00	3,400.00	3,400.00	39,133.15
405274 Medic... Expen... (OH)	2,394.01	19,537.40	12,027.99	17,459.08	9,745.00	13,700.00	9,000.00	10,200.00	10,000.00	10,100.00	11,000.00	14,400.00	139,563.48
405275 Intra Co Dayca... (OH)	570.00	0.00	1,255.79	1,235.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,061.39
405276 Dayca... (OH)	16,973.52	18,196.03	16,774.50	15,487.16	22,214.56	14,700.00	19,000.00	18,500.00	18,500.00	18,500.00	21,000.00	28,000.00	227,845.77

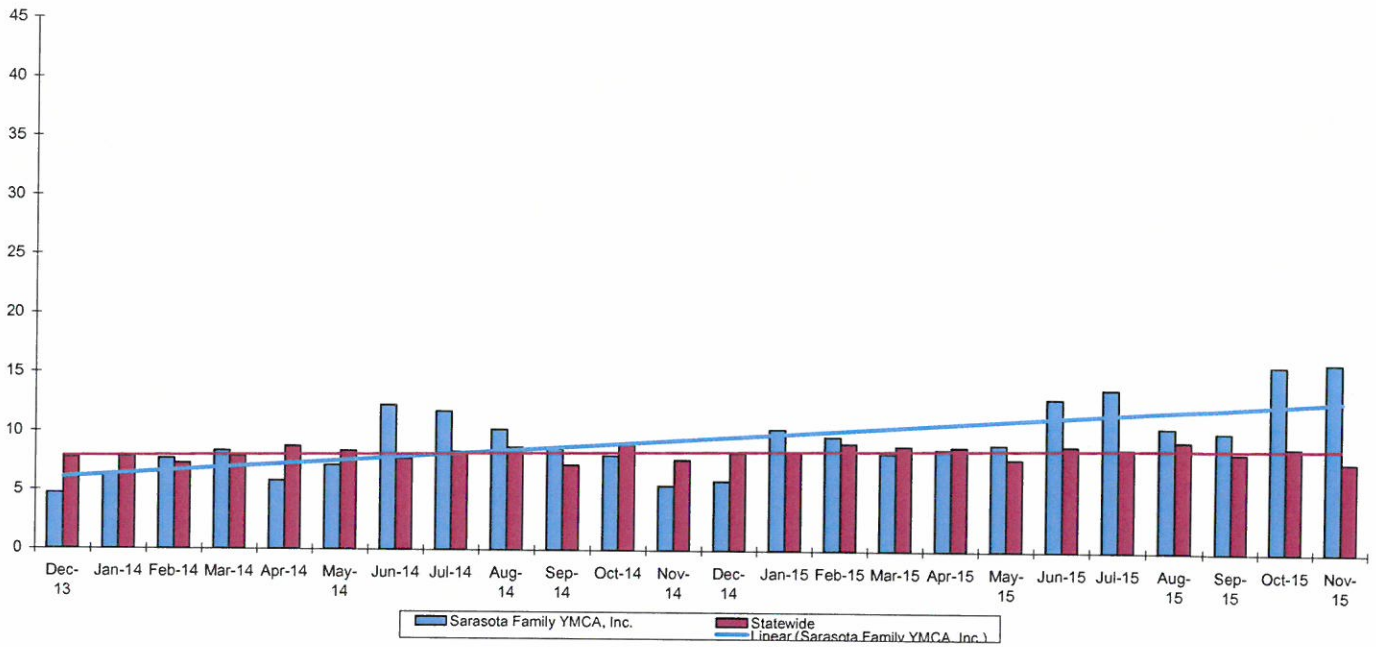
Sarasota Family YMCA, Inc.
Statement of Revenues and Expenditures
From 11/1/2015 Through 11/30/2015

		July Actual	August Actual	September Actual	October Actual	November Actual	December Forecast	January Forecast	February forecast	March Forecast	April Forecast	May Forecast	June Forecast	Total
405280	Educa... (OH)	30.00	0.00	280.00	775.31	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,085.31
405281	Misc Expen... (OH)	9,217.12	7,682.23	5,467.12	10,306.81	3,851.12	4,800.00	5,500.00	6,000.00	5,000.00	5,800.00	7,000.00	10,500.00	81,124.40
405282	Home Maint... (OH)	2,990.39	8,841.72	5,765.17	4,102.11	5,462.56	5,025.00	6,200.00	6,030.00	6,405.00	6,030.00	6,030.00	6,630.00	69,511.95
405290	PRE11 FPS SAR	2,000.00	2,000.00	2,000.00	2,000.00	(3,500.85)	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	18,499.15
405291	PRE11 FPS DES	710.00	702.00	702.00	702.00	3,758.34	702.00	702.00	702.00	702.00	702.00	702.00	702.00	11,486.34
405292	PRE11 YFA SAR	2,726.00	1,903.00	2,310.00	2,310.00	2,310.00	2,310.00	2,310.00	2,310.00	2,310.00	2,310.00	2,310.00	2,310.00	27,729.00
405293	PRE11 YFA MAN	1,724.00	1,745.00	1,745.00	1,745.00	1,745.00	1,745.00	1,745.00	1,745.00	1,745.00	1,745.00	1,745.00	1,745.00	20,919.00
405294	PRE12 MG MAN	1,723.00	1,719.00	1,719.00	4,957.30	2,269.42	1,719.00	1,719.00	1,719.00	1,719.00	1,719.00	1,719.00	1,719.00	24,420.72
405295	PRE12 FPS SAR	1,891.00	1,910.00	1,910.00	1,910.00	1,297.52	1,910.00	1,910.00	1,910.00	1,910.00	1,910.00	1,910.00	1,910.00	22,288.52
405296	PRE12 FPS DES	666.00	671.00	671.00	671.00	2,252.24	671.00	671.00	671.00	671.00	671.00	671.00	671.00	9,628.24
405297	PRE12 YFA MAN	1,829.00	1,850.00	1,850.00	1,850.00	1,850.00	1,850.00	1,850.00	1,850.00	1,850.00	1,850.00	1,850.00	1,850.00	22,179.00
405298	PRE12 YFA SAR	2,450.00	2,450.00	2,450.00	2,450.00	2,450.00	2,450.00	2,450.00	2,450.00	2,450.00	2,450.00	2,450.00	2,450.00	29,400.00
405299	FPS ERAT CH	5,038.00	5,040.00	5,040.00	(7,796.47)	(2,965.75)	5,040.00	5,040.00	5,040.00	5,040.00	5,040.00	5,040.00	5,040.00	39,635.78
	Total Expenses	2,232,887.76	2,374,511.38	2,370,125.17	2,466,738.78	2,479,192.84	...09,067.08	...11,342.08	...52,609.08	...73,486.08	...44,086.08	...91,165.08	...97,145.87	30,002,357.28
	Net Before Depreciation	0.00	0.00	0.00	0.00	0.00	(105,145.00)	(211,914.00)	(205,271.00)	(199,999.00)	(195,018.00)	(210,684.00)	(128,999.28)	(1,257,030.28)

Sarasota Family YMCA, Inc.
 Statement of Revenues and Expenditures
 From 11/1/2015 Through 11/30/2015

	July Actual	August Actual	September Actual	October Actual	November Actual	December Forecast	January Forecast	February forecast	March Forecast	April Forecast	May Forecast	June Forecast	Total
Net Results	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>(105,145.00)</u>	<u>(211,914.00)</u>	<u>(205,271.00)</u>	<u>(199,999.00)</u>	<u>(195,018.00)</u>	<u>(210,684.00)</u>	<u>(126,999.26)</u>	<u>(1,257,030.26)</u>

Removal Rates (per 100 Reports Received)



Data	Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14	Jun-14	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15
Removal Rate (per 100 Reports Received)																								
Sarasota Family YMCA, Inc.	4.73	6.41	7.68	8.35	5.82	7.15	12.24	11.74	10.19	8.58	8.02	5.46	5.87	10.30	9.67	8.26	8.62	9.05	12.95	13.79	10.54	10.21	15.87	16.12
Statewide	7.74	7.85	7.27	7.98	8.74	8.38	7.71	8.33	8.71	7.21	9.15	7.68	8.29	8.43	9.13	8.91	8.84	7.82	8.97	8.74	9.41	8.47	8.94	7.71
Number of Removals in Month																								
Sarasota Family YMCA, Inc.	26	39	43	51	39	49	66	60	58	56	53	30	35	69	61	55	55	63	69	80	60	67	109	103
Statewide	1089	1193	1058	1236	1491	1460	1092	1163	1278	1165	1517	1089	1174	1370	1400	1492	1551	1327	1274	1230	1393	1336	1486	1192
Number of Reports Received During Month																								
Sarasota Family YMCA, Inc.	550	608	560	611	670	685	539	511	569	653	661	549	596	670	631	666	638	696	533	580	569	656	687	636
Statewide	14073	15205	14552	15684	17050	17466	14168	13967	14669	16169	16574	13920	14156	16243	15339	16748	17544	16968	14207	14077	14798	15774	16626	15460

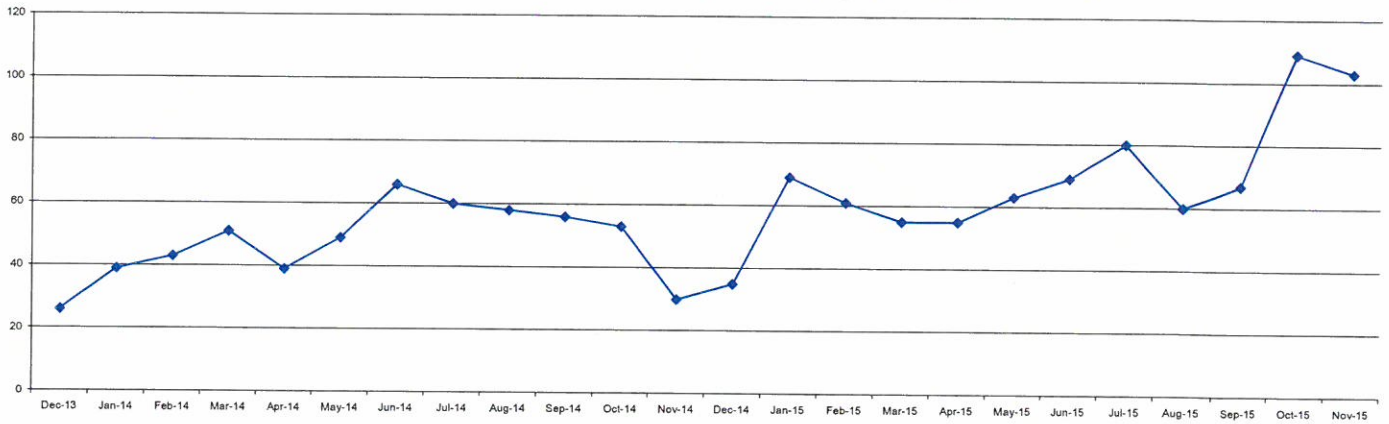


Select Report for Trend Data: Number of Removals during Month

Select End Date for 24 Month Period: Nov-15

Select Entity: Sarasota Family YMCA, Inc.

Number of Removals during Month Trend Data for Sarasota Family YMCA, Inc., Dec-13 to Nov-15



Number of Removals during Month Trend Data for Sarasota Family YMCA, Inc., Dec-13 to Nov-15																							
Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14	Jun-14	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15
26	39	43	51	39	49	66	60	58	56	53	30	35	69	61	55	55	63	69	60	60	67	106	103

40% Increase in Removals compared to prior 12 month period

570 Total # of Removals December 2013 through November 2014
 826 Total # of Removals December 2014 through November 2015

256 Increase in Total # of Removals compared to prior 12 month period

Comparison of removals (3 Month intervals)

- 108 Total # of Removals December 2013 through February 2014
- 139 Total # of Removals March 2014 through May 2014
- 184 Total # of Removals June 2014 through August 2014
- 139 Total # of Removals September 2014 through November 2014
- 165 Total # of Removals December 2014 through February 2015
- 173 Total # of Removals March 2015 through May 2015
- 209 Total # of Removals June 2015 through August 2015
- 279 Total # of Removals September 2015 through November 2015

- 57 Increase in Total # of Removals December 2014 through February 2015 compared to same period in prior year
- 34 Increase in Total # of Removals March 2015 through May 2015 compared to same period in prior year
- 25 Increase in Total # of Removals June 2015 through August 2015 compared to same period in prior year
- 140 Increase in Total # of Removals September 2015 through November 2015 compared to same period in prior year

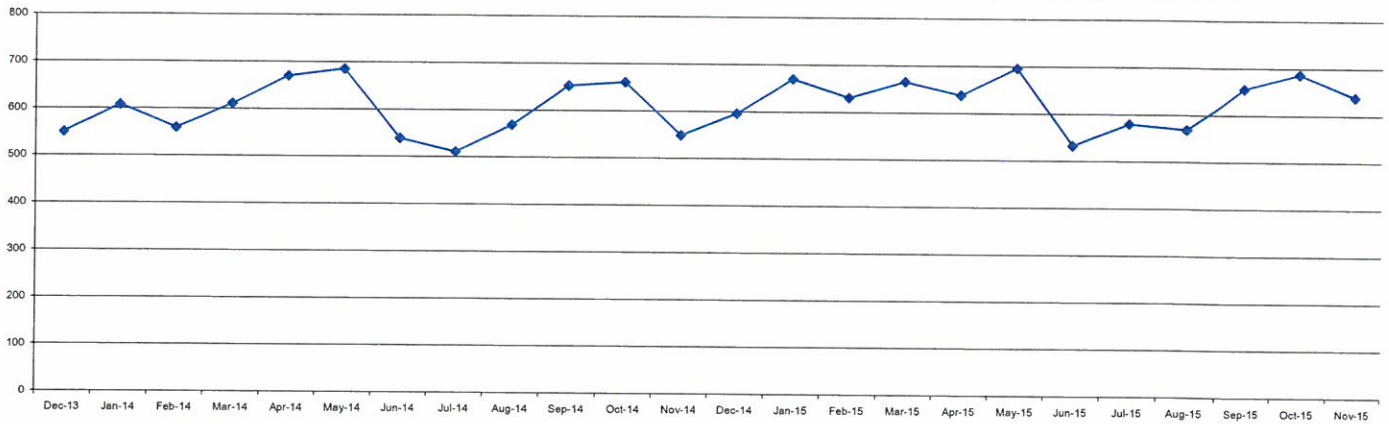


Select Report for Trend Data
 Number of Reports Received During the Month (Initial and Additional)

Select End Date for 24 Month Period
 Nov-15

Select Entity
 Sarasota Family YMCA, Inc.

Number of Reports Received During the Month (Initial and Additional) Trend Data for Sarasota Family YMCA, Inc., Dec-13 to Nov-15



Number of Reports Received During the Month (Initial and Additional) Trend Data for Sarasota Family YMCA, Inc., Dec-13 to Nov-15																							
Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14	Jun-14	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15
550	608	560	611	670	685	530	511	569	653	661	540	590	670	631	650	638	690	533	560	569	658	687	639

5.5% Increase in Reports Received compared to prior 12 month period

7166 Total # of Reports Received December 2013 through November 2014
 7561 Total # of Reports Received December 2014 through November 2015

395 Increase in Total # of Reports Received compared to prior 12 month period

Comparison of Reports Received (3 Month Intervals)

1718 Total # of Reports Received December 2013 through February 2014
 1966 Total # of Reports Received March 2014 through May 2014
 1619 Total # of Reports Received June 2014 through August 2014
 1863 Total # of Reports Received September 2014 through November 2014
 1897 Total # of Reports Received December 2014 through February 2015
 2000 Total # of Reports Received March 2015 through May 2015
 1682 Total # of Reports Received June 2015 through August 2015
 1982 Total # of Reports Received September 2015 through November 2015

179 Increase in Total # of Reports Received December 2014 through February 2015 compared to same period in prior year
 34 Increase in Total # of Reports Received March 2015 through May 2015 compared to same period in prior year
 63 Increase in Total # of Reports Received June 2015 through August 2015 compared to same period in prior year
 119 Increase in Total # of Reports Received September 2015 through November 2015 compared to same period in prior year

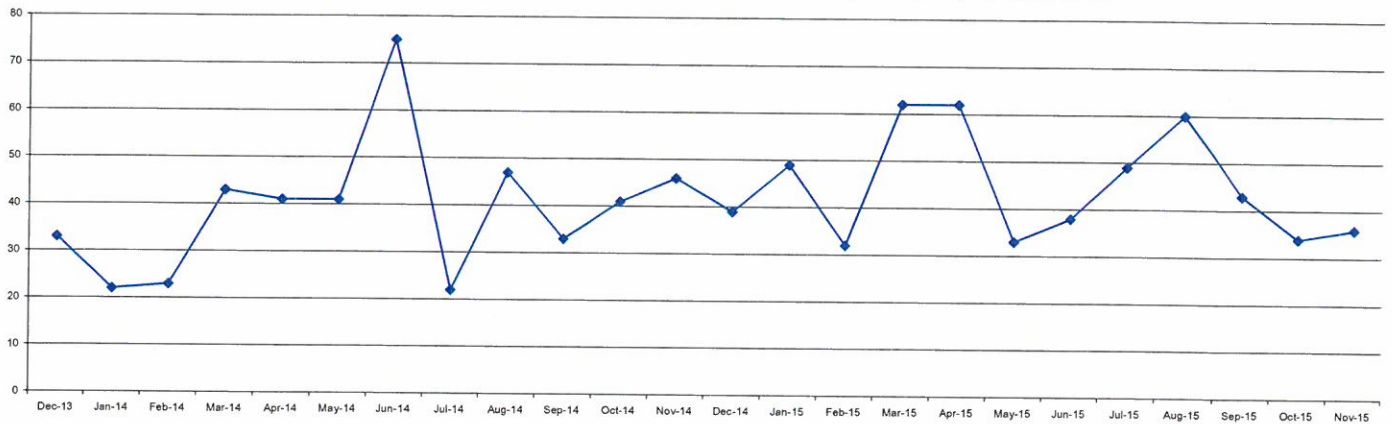


Select Report for Trend Data: Number of Discharges during Month

Select End Date for 24 Month Period: Nov-15

Select Entity: Sarasota Family YMCA, Inc.

Number of Discharges during Month Trend Data for Sarasota Family YMCA, Inc., Dec-13 to Nov-15



Number of Discharges during Month Trend Data for Sarasota Family YMCA, Inc., Dec-13 to Nov-15																							
Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14	Jun-14	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15
33	22	23	43	41	41	76	22	47	33	41	40	30	49	32	62	62	33	38	49	60	43	34	30

15% Increase in Discharges compared to prior 12 month period

467 Total # of Discharges December 2013 through November 2014
 537 Total # of Discharges December 2014 through November 2015

70 Increase in Total # of Discharges compared to prior 12 month period

Comparison of Discharges (3 Month Intervals)

76 Total # of Discharges December 2013 through February 2014
 126 Total # of Discharges March 2014 through May 2014
 144 Total # of Discharges June 2014 through August 2014
 120 Total # of Discharges September 2014 through November 2014
 120 Total # of Discharges December 2014 through February 2015
 157 Total # of Discharges March 2015 through May 2015
 147 Total # of Discharges June 2015 through August 2015
 113 Total # of Discharges September 2015 through November 2015

42 Increase in Total # of Discharges December 2014 through February 2015 compared to same period in prior year
 32 Increase in Total # of Discharges March 2015 through May 2015 compared to same period in prior year
 3 Increase in Total # of Discharges June 2015 through August 2015 compared to same period in prior year
 -7 Decrease in Total # of Discharges September 2015 through November 2015 compared to same period in prior year

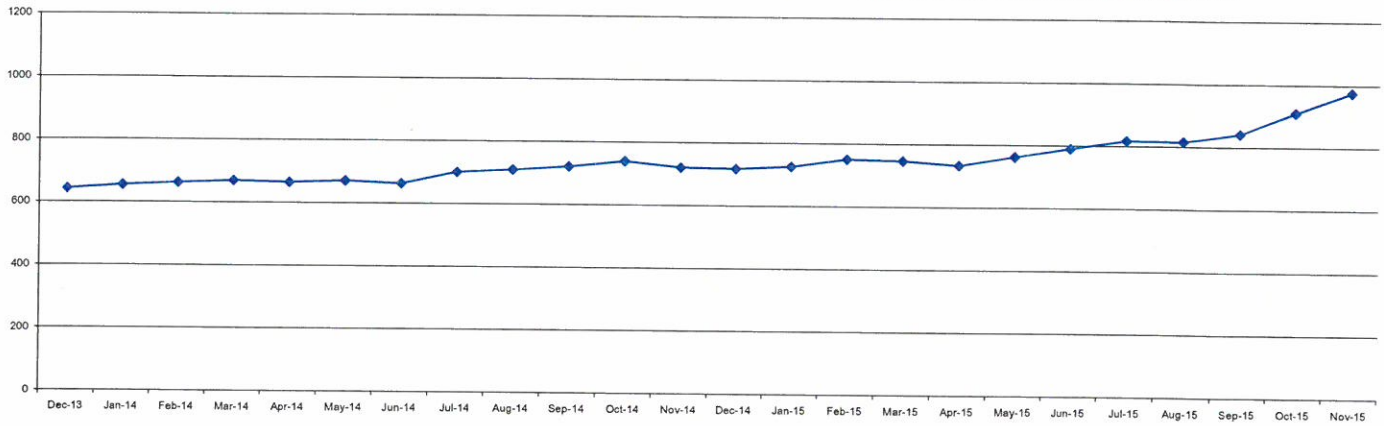


Select Report for Trend Data
 Number of Children in Out-of-Home Care as of the end of the Month

Select End Date for 24 Month Period
 Nov-15

Select Entity
 Sarasota Family YMCA, Inc.

Number of Children in Out-of-Home Care as of the end of the Month Trend Data for Sarasota Family YMCA, Inc., Dec-13 to Nov-15



Number of Children in Out-of-Home Care as of the end of the Month Trend Data for Sarasota Family YMCA, Inc., Dec-13 to Nov-15																							
Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14	Jun-14	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15
643	655	663	670	665	671	664	701	710	722	740	721	716	727	752	747	734	765	791	816	816	842	911	976

36% increase in Children in Out-of-Home Care over the last 12 month period
 52% increase in Children in Out-of-Home Care over the last 24 month period

Circuit 12 - Number of Children Removed between Jan 2013 to Dec 2015

891 Children Removed –
Avg. 74.3 Per Month

579 Children Removed –
Avg. 48.3 Per Month

395 Children Removed –
Avg. 32.9 Per Month

120

100

80

60

40

20

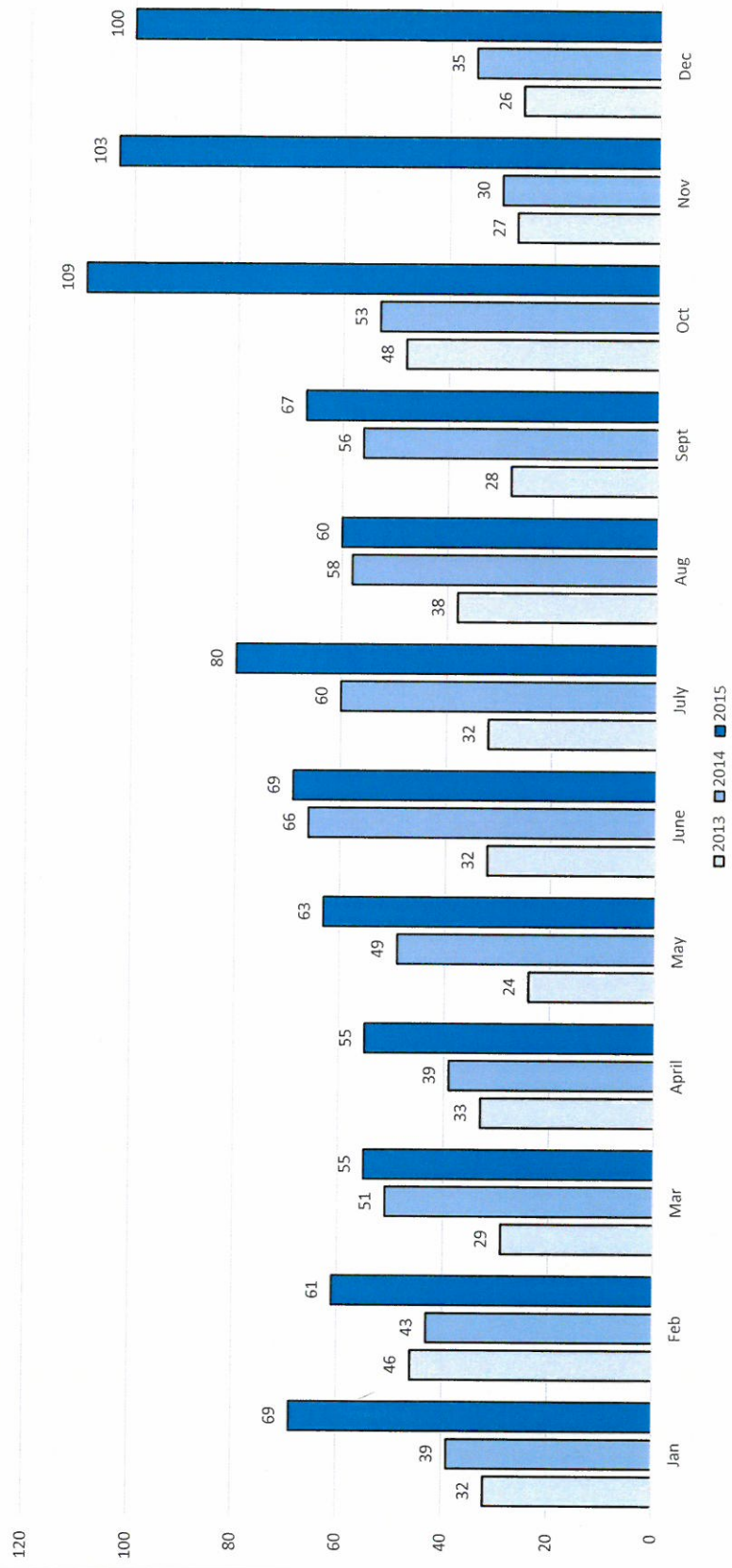
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Jan-13 Feb-13 Mar-13 Apr-13 May-13 Jun-13 Jul-13 Aug-13 Sep-13 Oct-13 Nov-13 Dec-13 Jan-14 Feb-14 Mar-14 Apr-14 May-14 Jun-14 Jul-14 Aug-14 Sep-14 Oct-14 Nov-14 Dec-14 Jan-15 Feb-15 Mar-15 Apr-15 May-15 Jun-15 Jul-15 Aug-15 Sep-15 Oct-15 Nov-15 Dec-15

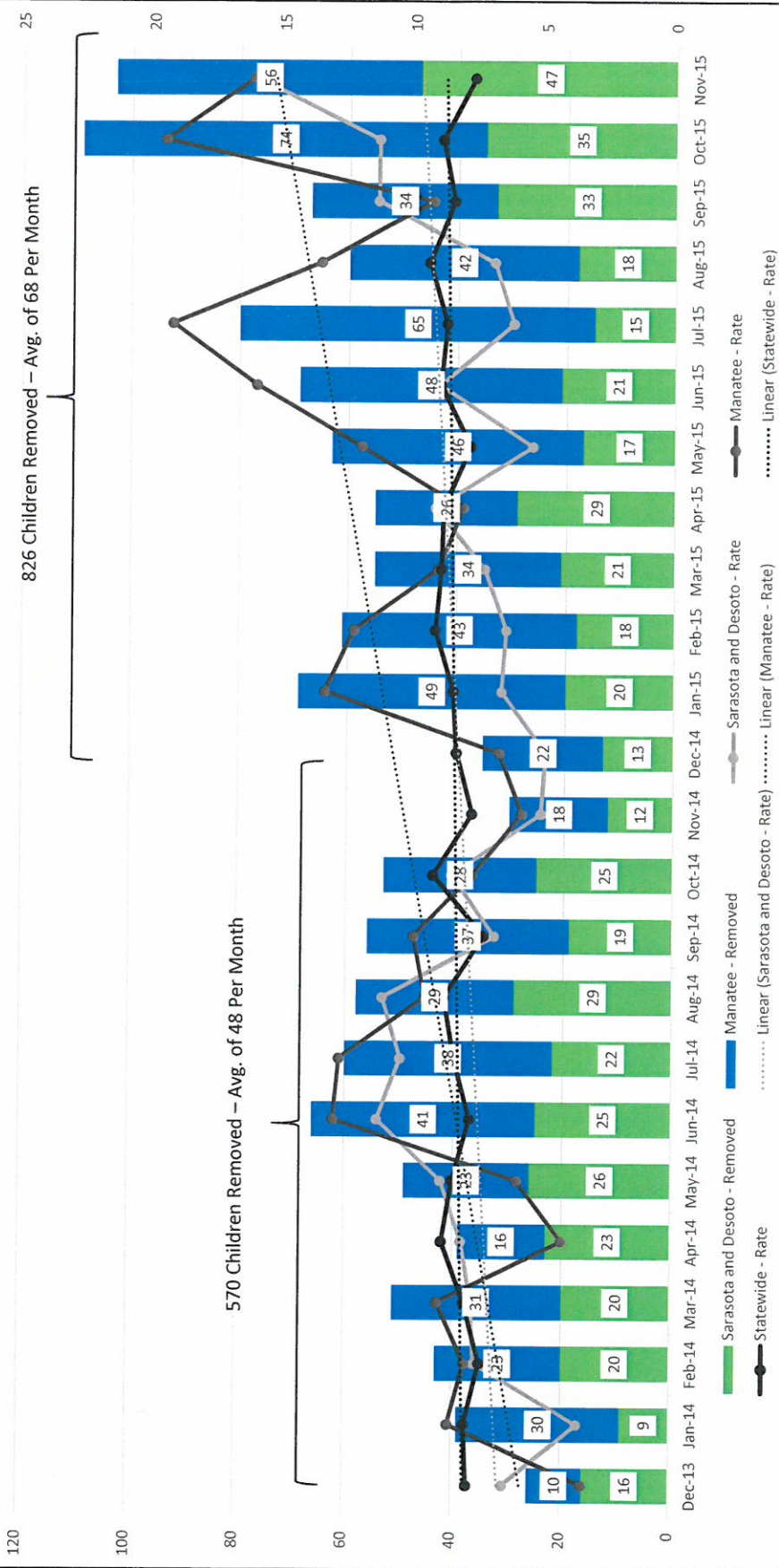
NOTE: Dec. 2015 Data is projected as of 12/29/15

Month/Year	Number Removed
Jan-13	32
Feb-13	46
Mar-13	29
Apr-13	33
May-13	24
Jun-13	32
Jul-13	32
Aug-13	38
Sep-13	28
Oct-13	48
Nov-13	27
Dec-13	26
Jan-14	39
Feb-14	43
Mar-14	51
Apr-14	39
May-14	49
Jun-14	66
Jul-14	60
Aug-14	58
Sep-14	56
Oct-14	53
Nov-14	30
Dec-14	35
Jan-15	69
Feb-15	61
Mar-15	55
Apr-15	55
May-15	63
Jun-15	69
Jul-15	80
Aug-15	60
Sep-15	67
Oct-15	103
Nov-15	103
Dec-15	100

Circuit 12 - Number of Children Removed between Jan 2013 to Dec 2015 (Monthly Comparison)



Circuit 12 – Number of Removals and Removal Rate compared to Statewide Rate from Dec 2013 – Nov 2015



	Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14	Jun-14	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15	
Sarasota and Desoto - Removed	16	9	20	20	20	23	26	22	29	29	25	19	12	13	18	18	21	29	21	15	15	18	33	35	47
Manatee - Removed	10	30	23	31	16	23	41	38	29	37	28	18	22	43	43	34	34	26	46	48	65	34	74	56	
Sarasota and Desoto - Rate	6.37	3.54	7.49	7.6	8.01	8.81	11.26	10.38	11.07	6.81	8.45	5.06	4.89	6.6	6.43	7.27	9.15	5.45	9.01	6.2	6.95	11.38	11.36	16.1	
Manatee - Rate	3.34	8.47	7.85	8.91	4.18	5.90	12.93	12.71	9.45	9.89	7.67	5.77	6.67	13.95	12.25	9.02	8.10	11.98	16.00	19.23	13.55	9.29	19.53	16.14	
Statewide - Rate	7.74	7.85	7.27	7.88	8.74	8.36	7.71	8.33	8.71	7.21	9.15	7.68	8.29	8.43	9.13	8.91	8.84	7.82	8.97	8.74	9.41	8.47	8.94	7.71	